



UCF Board of Trustees

Ad Hoc Strategic Planning Committee

February 26, 2025

Agenda Item

DISC-1: UCF's Strategic Alignment with the State University System's SUS 30 Strategic Plan

Proposed Action

The Strategic Planning Committee will discuss UCF's alignment with the **State University System (SUS) 30 Strategic Plan** and how the university's **current strategy and investments** support the system's priorities. The discussion will provide an opportunity for the Board to review UCF's progress and future trajectory, ensuring the university remains focused on achieving **Preeminence status**, advancing **student success**, and expanding **research and workforce impact** in alignment with the SUS 30 Plan.

Authority for Board of Trustees Action

N/A

Supporting Documentation Included

Attachment A: Florida Board of Governors' SUS 30 Strategic Plan

Attachment B: Florida Board of Governors' SUS 30 Strategic Plan Metrics

Attachment C: UCF Board of Trustees Strategic Planning Committee Presentation (February 2025)

Facilitators/Presenters

Alexander N. Cartwright, President, University of Central Florida

Summary of Key Observations/Recommendations

UCF is at a pivotal moment as the university approaches the final years of its current strategic plan while simultaneously positioning itself to meet the State University System's evolving priorities under the newly adopted SUS 30 Plan. The State University System's strategic plan aims to elevate Florida's public universities as the top higher education system in the nation by focusing on:

- **One SUS** – Strengthening collaboration across institutions.
- **Elevating Student Success** – Improving graduation rates and workforce readiness.
- **Operational Excellence** – Enhancing financial and operational efficiency.
- **World-Class Talent** – Attracting and retaining top faculty and students.
- **Innovative Research & Economic Development** – Expanding research and industry partnerships.

President Cartwright will present an overview of how UCF's strategic direction aligns with the SUS 30 framework, detailing how the university's investments in research, student success, and workforce engagement are positioning UCF as a leader within the system.

Additional Background

UCF's Board of Trustees has long emphasized that the university's strategic plan must be a living document, continuously refined to ensure alignment with the evolving needs of students, industry, and the broader higher education system. The SUS 30 Strategic Plan provides a new framework to assess UCF's progress and guide the next phase of the university's strategy.

Implementation Plan

Following this discussion, the Board will consider next steps to ensure that UCF's strategy remains forward-looking and aligned with the state's vision for higher education excellence. Recommendations from this session will inform future strategic planning efforts and drive discussions on upcoming initiatives to ensure UCF continues to serve its students, community, and industry partners effectively.

Resource Considerations

UCF's strategic planning and alignment with SUS 30 will require continued investments in faculty recruitment, student support services, research infrastructure, and industry collaboration. These investments are critical to maintaining UCF's momentum toward Preeminence status and ensuring that the university maximizes its role as a driver of Florida's innovation economy. The strategic direction set by the Board of Trustees will guide university investments.